Herefordshire Council



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Herefordshire Children Services Improvement Plan Phase 2: July 2024



		Quality Assurance – Hearing	g the Voice of the Children Yo	ung People and Parent / Carers		
		Unc	lerstanding the impact of what	t we do		
Quality Assurance – Audit Activity Understanding quality of practice	Corporate responsibility for the help and protection of children and those in care / care leavers, so this is prioritised and embedded across the council and partnerships	Monitoring and tracking to prevent drift and delay. This includes the monitoring and tracking of children in the Public law Outline (PLO), permanence planning, children subject to deprivation of liberty orders and those placed in unregistered children's homes	The timely and robust identification of a multi-agency response to children & young people at risk of harm, including, but not limited to, the response to pre-birth children and babies, 16- and 17-year-olds who present as homeless, children living in private fostering arrangements and children who go missing from home and care Our contacts, referrals, strategy and assessments will be completed in timescales with full partnership contributions Visits and assessments to 16/17yr will be completed within timelines and they have made informed decisions about their welfare & accommodation	The availability of support and services to meet children and young people's needs, including timely access to therapeutic interventions, access to dentistry, life- story work, emotional and mental health support, help for young people to support transitions into independence and sufficient suitable accommodation	The sufficiency and stability of staff across the workforce, sufficient numbers of Foster Carers, so children receive a timely response to having the service Our workforce data will show an improving picture on permanency and stability in agency staff Children will have fewer changes in social workers More children will be in family care and their placements stable Children will tell us they feel happy and safe in care and that they know how to raise their worries and make complaints	Quality Assurance – KPIs Timeliness of workload and workflow
	Our corporate responsibility to children will be evident in our council priorities, policies and development plans Children and Families will tell us that they believe Herefordshire is a good place to live	Our care proceedings will be completed in 26 weeks or we will know why not achieved We will visit children in care in timescales to		Our children in care will have up-to-date Health Assessments and Dental Checks		
		meet need and see how they live. They will tell us they feel happy and safe with carers We will have timely and robust managerial oversight and clear best interest decision making for children subject to DoLS and those in unregistered placements. Children subject to SGO will have good support to promote long term permanence		They will tell us they have support with their emotional well being Audit will show we have good quality life story work and letters in place CYP will tell us they know why they are in care and that they have contributed and understand their plans		
	Management oversight and grip across the service to include clear structures and service pathways, and regular and effective	ross the service to include clear uctures and service pathways,		The quality of practice including assessments, plans, planning and purposeful visits that are responsive to risk and need	Performance and quality assurance arrangements to support and test service improvements.	o rkflow
	SupervisionRepeat Social Work Assessments, children on requiring repeat CP plans will be lower than nationalAudits will show an improving picture on the quality and timeliness of managerial decisionsOur protection and care planning meetings and reviews will show timeliness and good multi-agency attendanceStaff will tell us they benefit from regular and reflective supervisionOur protection and care planning meetings and reviews will show timeliness and good multi-agency attendancePractice standards will be in place to guide best practice within and across the servicesPartnership concerns will be addressed through a timely escalation process to resolution		and appropriate plans will be in place by birth. Those in care proceedings will have timely progression to permanency, including foster to adopt placements CYP will have told us why they went missing and we will address this in their plans	Visits & Assessments will be timely and our QA audits will show an increasing positive trend on the quality of visits and plans and evidence appropriate step up and down as plans progress CYP and parents will tell us they can access their workers, have contributed to and understand the plans in place for them or their children	QA activity embedded across all services areas A range of opportunities for Children & Young People and Parents to tell us how they have experienced and benefited from our services will be in place Learning from both shared and developed practices identified	

Progress is built on partnerships: partnership activities will be delivered through: Herefordshire Safeguarding Children's Partnership: Herefordshire Council Corporate Parenting Board: SEND Partnership

> Oversight and coordination of this plan is through the Improvement Board Evidencing our progress and outcomes will be shared through regular Ofsted monitoring visits